

## News

### Breaking Views

[www.breakingviews.com](http://www.breakingviews.com)

Online as-it-happens financial comment, led by former Financial Times Lex column editor, Hugo Dixon.

### Conference Board

[www.conference-board.org](http://www.conference-board.org)

The Conference Board creates and disseminates knowledge about management and the marketplace to help businesses strengthen their performance and better serve society.

### Crikey

[www.crikey.com.au](http://www.crikey.com.au)

Crikey will point out theft, corruption, deception and collusion whenever and wherever it can.

### The EDGEvantage Community

[www.newsdirections.com](http://www.newsdirections.com)

News and briefings on governance, corporate accountability, etc.

### EUbusiness

[www.eubusiness.com](http://www.eubusiness.com)

An independent publisher of news and views on the European Union. Primarily aimed at business people, lawyers, accountants, civil servants and others with an interest in EU developments. Includes a separate finance section.

### EurActiv

[www.euractiv.com](http://www.euractiv.com)

EurActiv is a policy portal, going more in-depth than traditional news sites.

### Financial News

[www.efinancialnews.com](http://www.efinancialnews.com)

A leading investment banking publication.

### Pensions World

[www.pensionsworld.co.uk](http://www.pensionsworld.co.uk)

A leading UK pensions magazine.

### Real IR Magazine

[www.realir.net](http://www.realir.net)

Real IR is the new monthly magazine dedicated to investor relations in Europe.

### Webb-Site.com

[www.webb-site.com](http://www.webb-site.com)

An independent non-profit commentary on Hong Kong's corporate and economic governance.

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## Proxy Voting, Governance Consultants

### UK

#### Institutional Design

[www.institutionaldesign.com](http://www.institutionaldesign.com)

Institutional Design is a research based corporate governance consulting and information firm serving the corporate community.

#### Manifest

[www.manifest.co.uk](http://www.manifest.co.uk)

Offers a detailed description of the service, including sample analysis.

#### Pensions and Investments Research Consultants (PIRC)

[www.pirc.co.uk](http://www.pirc.co.uk)

Site includes a document library with a substantial volume of PIRC's research and analysis.

### International

#### Corporate Monitoring

[www.corpmon.com](http://www.corpmon.com)

With this site, individual and institutional investors can coordinate their voting to make corporate management accountable to shareholders.

## **Deminor**

[www.deminor.be](http://www.deminor.be)

Deminor is a Brussels and Paris based research firm, which has led the way in grading the corporate governance performance of companies across Europe.

## **Proxinvest**

[www.proxinvest.com](http://www.proxinvest.com)

Proxinvest is a leading French advisor on corporate governance issues, and is active in highlighting shareholder-unfriendly moves at French companies.

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## **Boards of Directors**

### **UK**

#### **Institute of Directors (IoD)**

[www.iod.co.uk](http://www.iod.co.uk)

The IoD represents 47,000 UK company directors. Download details of the IoD's Chartered Director initiative, and numerous IoD publications on boardroom and governance issues.

#### **Institute of Directors/Ernst & Young Independent Director Initiative**

[www.independentdirector.co.uk](http://www.independentdirector.co.uk)

A programme of workshops and seminars designed to demonstrate the value of independent directors.

#### **Independent Direction**

[www.indep.co.uk](http://www.indep.co.uk)

[www.nednet.com](http://www.nednet.com)

An online recruitment and human resources database for venture capitalists, companies and non-executive director candidates.

#### **Information and TMT Non-Executives Association (ITNEA)**

[www.itnea.net](http://www.itnea.net)

ITNEA is an independent association for non executive directors in listed companies in the IT, telecommunications and technology based media sectors. Governance is one of our areas of focus.

#### **Net Resource Services**

[www.nonexecdirector.co.uk](http://www.nonexecdirector.co.uk)

Recruitment service linking non-executive director candidates to companies, particularly smaller ones.

### **International**

#### **Belgian Directors Institute**

[www.ivb-ida.com](http://www.ivb-ida.com)

A main trade body for Belgian directors.

#### **Institute of Directors in Ireland (IoD)**

[www.commerce.ie](http://www.commerce.ie)

A main trade body for Irish directors.

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## **Company Secretaries**

### **UK**

#### **The Institute of Chartered Secretaries and Administrators (ICSA)**

[www.icsa.org.uk](http://www.icsa.org.uk)

UK's body for company secretaries and corporate administrators in the public, private voluntary sectors, acting as a professional forum for 46,000 members.

#### **The Hong Kong Institute of Company Secretaries (HKICS)**

[www.hkics.org.hk](http://www.hkics.org.hk)

Hong Kong Company Secretaries Institute.

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## **Investor relations**

### **UK**

### **The Investor Relations Society (IRS)**

[www.ir-soc.org.uk](http://www.ir-soc.org.uk)

Membership body for those working in the IR field in the UK.

### **International**

#### **Investor Relations**

[www.irmag.com](http://www.irmag.com)

International investor relations magazine.

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## **Institutional investors**

### **UK**

#### **Association of British Insurers (ABI)**

[www.abi.org.uk](http://www.abi.org.uk)

One of the two major bodies representing UK institutional investors. The site includes details of the ABI's Institutional Voting Information Service, which includes governance guidelines, sample reports, and lists of company meetings by name and date.

#### **Association of Investment Trust Companies**

[www.aitc.co.uk](http://www.aitc.co.uk)

The AITC is a trade association of investment trusts. This site is largely given over to advice for individual investors interested in investing. Performance figures are available, and AITC publications.

#### **Hermes Investment Management**

[www.hermes.co.uk](http://www.hermes.co.uk)

Hermes is one of the UK's most activist and vocal institutional investors. The site includes the full set of Hermes voting principles, a dedicated section on corporate governance, and details of the Hermes Lens UK Focus Fund.

#### **The Local Authority Pension Fund Forum**

[www.lapfforum.org](http://www.lapfforum.org)

The Forum is an alliance of 25 local authority funds, which is increasingly active in governance and corporate responsibility issues. The site offers details of the Forum's campaigns. The LAPFF's secretariat is provided by PIRC (see above).

#### **National Association of Pension Funds**

[www.napf.co.uk](http://www.napf.co.uk)

NAPF members account for £450 billion of pension fund assets. The press office and publications rooms in the site contain information on NAPF work and policy positions on governance.

#### **Pensionsnet**

[www.pensionsnet.com](http://www.pensionsnet.com)

An online platform for the European pension fund industry, which aims to bring "greater transparency within the industry and to bring together pension funds and their advisers in an environment that promotes the free flow of information, communication and understanding."

### **International**

#### **The Council of Institutional Investors**

[www.cii.org](http://www.cii.org)

The Council of Institutional Investors is an organization of large public, labor funds and corporate pension funds which seeks to address investment issues that affect the size or security of plan assets.

#### **The Investment Funds Knowledge Centre (FEFSI)**

[www.fefsi.org](http://www.fefsi.org)

FEFSI is the umbrella organisation of the investment funds industry of the EU, the Czech Republic, Hungary, Norway, Liechtenstein, Poland, Slovakia and Switzerland.

#### **TIAA-CREF Web Center**

[www.tiaa-cref.org](http://www.tiaa-cref.org)

TIAA-CREF corporate governance principles.

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## **Individual/Retail Investors**

## **DSW**

[www.dsw-info.de](http://www.dsw-info.de)

A principal shareholder group in Germany is primarily active on behalf of individual investors. Increasingly making its voice heard across Europe.

## **Encycogov**

[www.encycogov.com](http://www.encycogov.com)

Encyclopedia about corporate governance intended for use by students, academics, business people and government officials.

## **World Federation of Investors**

[www.wfic.org](http://www.wfic.org)

A global organisation of investment clubs and individual shareholder associations, dedicated to wider share ownership

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## **Government/Regulatory**

### **UK**

#### **Companies House**

[www.companies-house.gov.uk](http://www.companies-house.gov.uk)

The home of statutorily-required UK company disclosure. The site describes the types and range of information kept at Companies House, and provides numerous advisory documents on the formation, management and liquidation of companies.

#### **Department of Trade & Industry (DTI)**

[www.dti.gov.uk](http://www.dti.gov.uk)

The government's monumental review of company law can be tracked at the Department of Trade & Industry's website, in the Activities and Resources Section. Other consultation documents are also available.

#### **Financial Services Authority (FSA)**

[www.fsa.gov.uk](http://www.fsa.gov.uk)

Source of UK regulations on disclosure

#### **London Stock Exchange (LSE)**

[www.londonstockexchange.com](http://www.londonstockexchange.com)

A considerable volume of market data, news releases and other information.

### **International**

#### **Committee of European Securities Regulators (CESR)**

[www.cesr-eu.org](http://www.cesr-eu.org)

CESR is the independent Committee of European Securities Regulators, the future 'European SEC'.

#### **Committee on Economic and Monetary Affairs (CEMA)**

[www.europarl.eu.int](http://www.europarl.eu.int)

Minutes of EMAC meetings.

#### **Chris Huhne, MP**

[www.chrishuhnemep.org](http://www.chrishuhnemep.org)

Chris Huhne, MEP for South East England, is the European Liberal Democrat and Reformist Group's economics spokesman. He sits on the parliament's Economic and Monetary Affairs Committee

#### **Council of Europe Parliamentary Assembly**

[www.assembly.coe.int](http://www.assembly.coe.int)

Reporting from the European Parliament

#### **EU Business**

[www.eubusiness.com](http://www.eubusiness.com)

EU Business provide daily-updated news and information about EU policy, legislation, economic data and opportunities.

#### **Europa - Internal Market**

[www.europa.eu.int](http://www.europa.eu.int)

A centralised reference site for all matters related to the internal market. This is the key reference site for information on the integrated financial market. Includes links to Financial Services and Financial Reporting & Company Law sections, as well as an overview page giving an update on recent announcements. Contains up to date news on the progress of the EU's Financial Services Action Plan.

### **European Commission**

[www.europa.eu.int](http://www.europa.eu.int)

Main website for European Commission issues

### **European Corporate Governance Institute (ECGI)**

[www.ecgi.org](http://www.ecgi.org)

A not-for-profit organisation that offers academics, legislators and practitioners a forum for debate and dialogue on corporate governance issues. The site includes papers by Marco Becht on corporate control and the challenges that non-EU markets face before gaining accession to the European Union.

### **European Parliament**

[www.europarl.eu.int](http://www.europarl.eu.int)

The Parliament's site includes all of the committee deliberations on the various projects associated with the integrated financial market. Also includes handy reference guides on the way in which aspects of the European legislative process fit together.

### **Federation of European Securities Exchanges (FESE)**

[www.fese.be](http://www.fese.be)

Representing the common interests of Europe's securities exchanges, the FESE site has a section devoted to recent reports and speeches. Includes a number of commentaries on the progress of the EU's Financial Services Action Plan and how to regulate national markets in an international world.

### **Fédération Européenne des Fonds et Sociétés d'Investissement (FEFSI)**

[www.fefsi.org](http://www.fefsi.org)

Promoting European investment funds

### **German Finance Ministry**

[www.bundesfinanzministerium.de](http://www.bundesfinanzministerium.de)

Source of German rule changes.

### **Global Policy Forum**

[www.globalpolicy.org](http://www.globalpolicy.org)

The GPF holds consultative status at the UN. Its site includes a number of papers on some of the financial regulatory issues that the EU is currently reviewing. Most articles relating to disclosure issues lie in the social/economic policy section.

### **The International Organization of Securities Commissions (IOSCO)**

[www.iosco.org](http://www.iosco.org)

The International Organization of Securities Commissions.

### **Russian Federal Commission for the Securities Market**

[www.fe.msk.ru](http://www.fe.msk.ru)

Administers Russian securities law.

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## **Corporate**

### **UK**

#### **Association of Private Client Investment Managers**

[www.apcims.org](http://www.apcims.org)

Consistently pressing for improved standards for investors

#### **Confederation of British Industry**

[www.cbi.org.uk](http://www.cbi.org.uk)

The CBI is the UK's pre-eminent business group. This site includes details on CBI policy positions, economic surveys, and latest news. Limited information on governance topics.

#### **Corporate Social Responsibility Forum (CSR)**

[www.iblf.org](http://www.iblf.org)

Promoting international leadership in responsible business.

#### **Forum for the Future**

[www.forumforthefuture.org.uk](http://www.forumforthefuture.org.uk)

Forum for the Future is recognised as the leading sustainable development charity in the UK.

#### **GoodCorporation**

[www.goodcorporation.com](http://www.goodcorporation.com)

The GoodCorporation standard helps organisations to develop, manage and monitor their corporate responsibilities.

**Halliwell Consulting**

[www.halliwellconsulting.co.uk](http://www.halliwellconsulting.co.uk)

An executive compensation and share schemes consultancy providing advice to listed and private companies.

**Institute of Business Ethics (IBE)**

[www.ibe.org.uk](http://www.ibe.org.uk)

Encourages high standards of corporate and business behaviour and the sharing of best practice.

**London Investment Banking Association (LIBA)**

[www.liba.org.uk](http://www.liba.org.uk)

LIBA is the principal trade association in the United Kingdom for firms which are active in the investment banking and securities industry. Its objective is to ensure that London continues to be an attractive location for the conduct of investment banking business.

**Oxford Metrica**

[www.oxfordmetrica.com](http://www.oxfordmetrica.com)

Oxford Metrica is an independent strategic advisor which addresses the CEO agenda and focuses on risk, value, reputation and governance - the strategic aspects of financial performance.

**Quoted Companies Alliance (QCA)**

[www.qcanet.co.uk](http://www.qcanet.co.uk)

QCA represents the interests of the UK Smaller Quoted Companies.

**International****CAROL**

[www.carol.co.uk](http://www.carol.co.uk)

UK and international annual reports online.

**The Centre for European Policy Studies (CEPS)**

[www.ceps.be](http://www.ceps.be)

Think tank in Brussels - hosts working parties on financial regulation among other things.

**CorpWatch**

[www.corpwatch.org](http://www.corpwatch.org)

CorpWatch counters corporate-led globalization through education, network-building and activism.

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**Accounting & Audit****UK****AccountAbility**

[www.accountability.org.uk](http://www.accountability.org.uk)

AccountAbility is dedicated to promoting accountability for sustainable development.

**ACCA - International Accountancy Body**

[www.acca.co.uk](http://www.acca.co.uk)

Fastest-growing international accountancy body promoting the highest ethical and governance standards. News, forthcoming events, publications, and services for members may be downloaded.

**CalPERS**

[www.calpers-governance.org](http://www.calpers-governance.org)

CalPERS' corporate governance web site.

**CIMA**

[www.cimaglobal.com](http://www.cimaglobal.com)

CIMA represent financial managers and accountants who work in industry, commerce, not-for-profit and public sector organisations. CIMA Research aims to promote management accounting.

**The Financial Reporting Council**

[www.frc.org.uk](http://www.frc.org.uk)

**The Accounting Standards Board (ASB)**

[www.asb.org.uk](http://www.asb.org.uk)

**The Financial Reporting Review Panel (FRRP)**

[www.frrp.org.uk](http://www.frrp.org.uk)

Three related sites from the bodies that develop and promulgate accounting standards in the UK. The sites contain information explaining the role of each body. Summaries of current accounting standards, definitive statements and press releases are available.

### **The Institute of Chartered Accountants in England and Wales (ICAEW)**

[www.icaew.co.uk](http://www.icaew.co.uk)

Britain's leading accountancy body. There is a detailed guide to the Institute's activities, and a considerable volume of information on internal control and risk issues may be downloaded.

### **Institute of Internal Auditors (IIA)**

[www.iaa.org.uk](http://www.iaa.org.uk)

A primary body for the internal auditing profession in the UK. Key areas of the site include details of the Institute's professional development programme, and links to a wide range of publications.

### **International**

#### **International Accounting Standards Board (IASB)**

[www.iasb.org](http://www.iasb.org)

Representing 143 accountancy organisations in 104 countries, the IASB is an independent private-sector body working to achieve uniformity in the accounting principles used by businesses around the world.

#### **The International Forum on Accountancy Development (IFAC)**

[www.ifac.org](http://www.ifac.org)

IFAD seeks to "promote understanding by national governments of the value of transparent financial reporting, in accordance with sound corporate governance."

### **Sustainability**

[www.sustainability.co.uk](http://www.sustainability.co.uk)

UK-based management consultancy and think tank, dedicated to promoting the business case for sustainable development. The site outlines strategies for combining business success and environmental responsibility via a 'triple bottom line' measurement of company performance.

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## **Corporate Governance**

### **UK**

#### **The British Accounting Association Corporate Governance Special Interest Group (BAA)**

[www.baacgsig.qub.ac.uk](http://www.baacgsig.qub.ac.uk)

Aims to encourage research and scholarship in the field of corporate governance including its implications for management.

#### **Centre for Corporate Governance Research**

[www.bham.ac.uk/business](http://www.bham.ac.uk/business)

Based at the University of Birmingham, and led by Dr Chris Mallin.

#### **Centre for International Corporate Governance**

[www.nbs.ntu.ac.uk](http://www.nbs.ntu.ac.uk)

Based at the Nottingham Business School.

#### **Cranfield University Management College**

[www.cranfield.ac.uk](http://www.cranfield.ac.uk)

The non-executive directors' seminar is run four terms a year, led by Murray Steele.

#### **Global Reporting Initiative**

[www.globalreporting.org](http://www.globalreporting.org)

Mission is to develop and disseminate globally applicable Sustainability Reporting Guidelines

#### **Henley Management College**

[www.henleymc.ac.uk](http://www.henleymc.ac.uk)

Look, particularly, for the Centre for Board Effectiveness, led by Professor Bernard Taylor, which offers seminars, non-executive director training and research.

### **International**

#### **Belgian Directors Institute**

[www.ivb-ida.com](http://www.ivb-ida.com)

Belgian Directors Institute and how of corporate governance.

#### **European Corporate Governance Institute**

[www.ecgi.org](http://www.ecgi.org)

Successor to the European Corporate Governance Network, the Institute is an international group of

academics and researchers. Site highlights include latest research publications and the largest collection of full texts of corporate governance codes and principles on the net.

**International Compliance Association (ICA)**

[www.int-comp.org](http://www.int-comp.org)

Non-profit making professional organisation dedicated to the furtherance of best compliance practice in the financial services sector.

**International Corporate Governance Network (ICGN)**

[www.icgn.org](http://www.icgn.org)

Promoting best practice in corporate governance.

**Japan Corporate Governance Research Institute, Inc. (JCGR)**

[www.jcgr.org/eng/](http://www.jcgr.org/eng/)

Non-profit group of academics and business people dedicated to promoting a deeper understanding of appropriate corporate governance practices for Japanese firms in a global economy.

**Proxinvest**

[www.proxinvest.com](http://www.proxinvest.com)

Corporate governance from France.

**Transparency International (TI)**

[www.transparency.org](http://www.transparency.org)

Analysis and diagnosis of corruption, by measuring its occurrence through surveys and indices and by other research.

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## Stock Exchanges

Athens Stock Exchange	<a href="http://www.ase.gr">www.ase.gr</a>
Barcelona Stock Exchange	<a href="http://www.borsabcn.es">www.borsabcn.es</a>
Bilbao Stock Exchange	<a href="http://www.bolsabilbao.es/bolsa/in/html/home-in.html">www.bolsabilbao.es/bolsa/in/html/home-in.html</a>
Copenhagen Stock Exchange	<a href="http://www.xcse.dk">www.xcse.dk</a>
Deutsche Börse AG	<a href="http://deutsche-boerse.com">deutsche-boerse.com</a>
Euronext Amsterdam	<a href="http://www.aex.nl/aex.asp?taal=en">www.aex.nl/aex.asp?taal=en</a>
Euronext Brussels	<a href="http://www.bourse.be/fr/index.htm">www.bourse.be/fr/index.htm</a>
Euronext Paris	<a href="http://www.bourse-de-paris.fr">www.bourse-de-paris.fr</a>
HEX Group	<a href="http://www.hex.fi">www.hex.fi</a>
Iceland Stock Exchange	<a href="http://www.icex.is/is">www.icex.is/is</a>
International Petroleum Exchange	<a href="http://www.theipe.com">www.theipe.com</a>
Irish Stock Exchange	<a href="http://www.ise.ie">www.ise.ie</a>
London Clearing House	<a href="http://www.lch.co.uk">www.lch.co.uk</a>
London Metal Exchange	<a href="http://www.lme.co.uk">www.lme.co.uk</a>
London Stock Exchange	<a href="http://www.londonstockexchange.com">www.londonstockexchange.com</a>
Luxembourg Stock Exchange	<a href="http://www.bourse.lu">www.bourse.lu</a>
Madrid Stock Exchange	<a href="http://www.bolsamadrid.es/ing/portada.htm">www.bolsamadrid.es/ing/portada.htm</a>
MEFF	<a href="http://www.meff.es">www.meff.es</a>
Norwegian Options & Futures Clearing House	<a href="http://www.nos.no">www.nos.no</a>
Oslo Stock Exchange	<a href="http://www.ose.no">www.ose.no</a>
Stockholmsbörsen	<a href="http://www.stockholmsborsen.se">www.stockholmsborsen.se</a>
SWX Swiss Exchange	<a href="http://www.swx.com/top/index_en.html">www.swx.com/top/index_en.html</a>

**Valencia Stock Exchange**

[www.bolsavalencia.es](http://www.bolsavalencia.es)

**Virt-X**

[www.virt-x.com](http://www.virt-x.com)

**Wiener Börse AG**

[www.wienerboerse.at/cms/2](http://www.wienerboerse.at/cms/2)

**The Handbook of World Stock, Derivative and Commodity Exchanges**

[www.exchange-handbook.co.uk](http://www.exchange-handbook.co.uk)

Comprehensive reference tool for those who need to know about the World's Exchanges.